

MICHAEL J. (MICK) BARR

Associate Director

Global Physical Distribution & Cross Border Organization
The Procter & Gamble Company

Mr. Barr is the Associate Director of Procter & Gamble's Global Physical Distribution organization and the Global Process Owner for the Company's Cross-Border sourcing and operations. He is based in P&G's corporate headquarters in Cincinnati, Ohio.

Mr. Barr has been with Procter & Gamble 29 years. The majority of this time has been spent in international logistics roles... both in operations and purchasing. However, he has also been a purchaser of motor carriage for P&G's U.S. operations, a logistics manager for a former P&G affiliate based in Memphis, TN, and a Customer Service Manager for the Company's west coast operations based in Sacramento, CA.

Prior to beginning with P&G, Mr. Barr served 5 ½ years as an officer in the United States Marine Corps in various locations in the U.S. and Japan.

Mr. Barr holds a B.S. in Management from the United States Naval Academy and a Masters of Public Administration from Pepperdine University. In addition to his work with Procter & Gamble, he is also the most recent past Chairman of the National Industrial Transportation League (NITL) and a member of the League's Board of Directors.

THE PROCTER & GAMBLE COMPANY

Procter & Gamble's worldwide headquarters is located in Cincinnati, OH. The Company was founded in Cincinnati in 1837 via a business partnership of two brothers-in-law, William Procter, a candle maker, and James Gamble, a soap maker's apprentice.

The Company's consumer products maintain a leading global market share in nearly every category in which they are active. Soaps, detergents, household cleaning, health & beauty care, cosmetics, disposable paper, snacks & beverages, fragrances, prescription and over-the-counter drugs, and various commercial and institutional/industrial food and cleaning items make up the wide array of P&G products.

Procter & Gamble has on-the-ground operations in over 90 countries worldwide and currently sells its products in more than 160 nations. Annually the Company is responsible for the international ocean movement of nearly 300,000 TEUs. P&G worldwide has sales of over \$75 billion dollars and continues to grow globally through the improvement and expansion of current product lines, the development of new products, acquisitions, and entry into new market areas.